

Del Carmen Consulting, LLC  
 3122 Westwood Drive  
 Arlington, Texas 76012

December 21, 2020 through January 21, 2021

INVOICE # SM2021-1  
 SPECIAL MASTER  
 JANUARY 2021 INVOICE

**TOTAL DUE \$ 17,325.00**

### **Tasks Completed**

Hours	Description	Total
28	Drafted, reviewed and responded to emails and all other documents/communication with respective parties and the Court.	\$4,200
11.5	Conference calls with the Monitoring Team members and Court.	\$1,725
8.5	Conference calls with the Parties and Monitor.	\$1,275
28	Zoom meetings with various groups including DSP personnel, Commissioner's Office, USDOJ, and monitoring team.	\$4,200
35	Engaged in investigation relevant to Court Order DSP-2020-AO-004. The scope of work includes interviews, document reviews, and draft review.	\$5,250
4.5	Reviewed and worked on document related to COVID-19 Protocol.	\$675
		<b>\$17,325</b>

**Total Wages Due = \$17,325.00**

I hereby certify that the amount billed in this invoice is true and correct in my capacity as Special Master. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.

*Alejandro del Carmen*

Dr. Alejandro del Carmen

1/22/21